

Company Balance Sheet

as at 29 November 2015

| | Notes | 29 November 2015 £m | 30 November 2014 £m |
|--------------------------------|-------|---------------------------|---------------------------|
| Non-Current Assets | | | |
| Investments | 3.1 | 498.5 | 488.7 |
| | | 498.5 | 488.7 |
| Current Assets | | | |
| Other receivables | 3.3 | 240.4 | 203.2 |
| Cash and cash equivalents | 3.4 | 18.9 | 53.4 |
| | | 259.3 | 256.6 |
| Total Assets | | 757.8 | 745.3 |
| Current Liabilities | | | |
| Trade and other payables | 3.5 | (0.2) | (1.2) |
| Provisions | 3.6 | (2.1) | (1.6) |
| | | (2.3) | (2.8) |
| Net Current Assets | | 257.0 | 253.8 |
| Non-Current Liabilities | | | |
| Provisions | 3.6 | (1.6) | — |
| | | (1.6) | — |
| Net Assets | | 753.9 | 742.5 |
| Equity | | | |
| Share capital | 4.1 | 12.6 | 12.5 |
| Share premium | 4.1 | 259.0 | 254.6 |
| Retained earnings | | 482.3 | 475.4 |
| Total Equity | | 753.9 | 742.5 |

The notes on pages 180 to 189 form part of these financial statements.

The Company financial statements on pages 177 to 189 were authorised for issue by the Board of Directors and signed on its behalf by:

Tim Steiner

Chief Executive Officer

Duncan Tatton-Brown

Chief Financial Officer

Ocado Group plc

Company Registration Number 07098618 (England and Wales)

2 February 2016